



# Breakout - The financial landscape: Is 20,000 beyond our reach?

Sesiwn Fach - Y dirwedd ariannol: A yw 20,000 y tu hwnt i'n cyrraedd?



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Lead









# Is 20,000 beyond our reach?

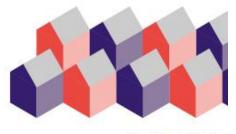
What are the barriers to delivery and how can they be overcome?

Mark Hand MRTPI RTPI Director of Wales, Northern Ireland and Planning Aid England









#CIHTAI25

## Capacity

- Local Planning Authorities
- Consultees
  - Ecology
  - Highways
  - NRW...

50% cuts to planning service budgets 2009-2019

(Audit Wales)

## Capacity

- Local Planning Authorities
- Consultees
  - Ecology
  - Highways
  - NRW...

Between 2013-2020, a quarter of planners left the public sector (RTPI)

# Capacity

- Increase application fees
- RTPI evidence gathering on resources
- £5m investment in NRW
- Grow the pipeline of planners



Cyfarwyddiaeth Llywodraeth Leol a Chynllunio Local Government and Planning Directorate



Mark Hand Royal Town Planning Institute Cymru (RTPI Cymru) Studio 107 Creative Quarter 8a Morgan Arcade Cardiff CF10 1AF

25 February 2025

Sent by e-mail only: mark.hand@rtpi.org.uk Dear Mark.

CONTRACT FOR PLANNING RESOURCES IN WALES: AN EVIDENCE REPORT CONTRACT/PURCHASE ORDER NUMBER 20-34-46-19 I refer to your recent tender for the above contract.

I am pleased to inform you that you have been successful. The contract value totals

## Complexity

- Nutrient neutrality
- SUDs / SAB approval
- GI Statements
- Ecology surveys
- S106 agreements
- Planning conditions

The list of planning considerations to be balanced keeps increasing, but often for good reason

## Complexity

- Nutrient neutrality
- SUDs / SAB approval
- GI Statements
- Ecology surveys
- S106 agreements
- Planning conditions

- Proportionality
- Standardised S106 clauses
- Change 'major' definition
- Fewer conditions

## Certainty

- Lack of certainty from decision-makers
- Plan-led or Plan-only?
- Frontloading LDPs has excluded SMEs

- Proportionality
- Standardised S106 clauses
- Change 'major' definition
- Fewer conditions



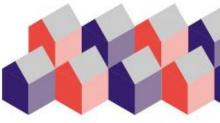
# One ask of the Welsh Government?

### Increase land supply

- Support ambitious Plans
- Allow additional sites if Plans are not delivering
- Could help SMEs engage

Mark Hand MRTPI mark.hand@rtpi.org.uk 07725798383









Victoria Bolton MRICS Director of Development & Regeneration

**United Welsh** 

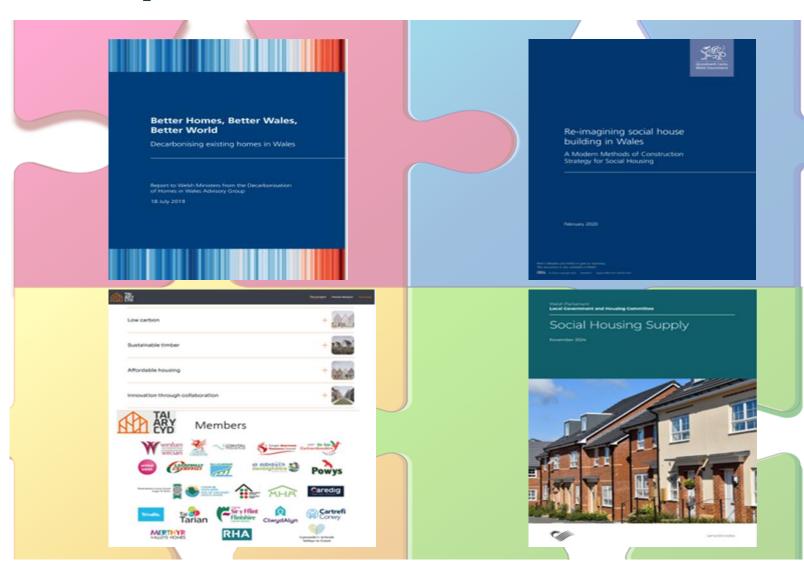






#### WG ambitions are set out in:

- Better Homes, Better Wales, Better World: July 2019
- Re-imagining Social House Building in Wales: A Modern Methods of Construction Strategy: February 2020
- Social Housing Supply: November 2024
- Tai Ar y Cyd: January 2025











## **Key Challenges**

- Planning
  - Complex
  - Slow
- Financial Constraints
  - Inflation and Construction costs
  - Supply chain
- Environmental Regulations
  - Biodiversity Net Gain
  - Flood Risk







- Opportunities & Challenges
- Innovation & Collaboration
- Shared Solutions





## TAI ARY CYD



BUILDING THE FUTURE OF AFFORDABLE, SUSTAINABLE HOUSING



Collaboration,
Aggregation and
Standardisation

**Steve Cranston Tai ar y Cyd Project Lead 3 April 2025** 





# DELIVERING NET ZERO PROJECT LAUNCH

Wednesday, January 15, 2025

**09:15am:** Registration opens **4pm:** Conference closes

IQ Campus University of Wales, Swansea Waterfront, Trinity Waterfront, Swansea, SA1 8EW













We launched — 200+ in Swansea 130 via livestream



If you want to go fast – go alone

If you want to go further – go together

African proverb



## Tai ar y Cyd - Collaboration





















































## Collaboration, Aggregation and Standardisation

Prototyping – Use the pattern book

Pipeline – Visibility ….. aggregation potential

oProcurement - Shift from project to aggregated portfolio approaches

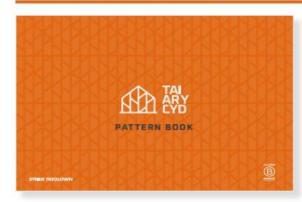
People – Lived experience workstream – post occupancy framework



## **Prototyping Has Started**

- Cardiff Council
- Beacon/Coastal
- Denbighshire Council
- **OFlintshire Council**
- Swansea Council
- Tai Tarian
- Trivallis
- United Welsh
- Vale of Glamorgan Council

#### Tai ar y Cyd documents



Pattern book of homes



Performance specification

400 homes



Design guide



Pattern book details

Cwmpas - Community Housing Projects



### **Communities of Practice**

- Safe space to learn and share
- Accelerated learning especially from mistakes and successes
- Increased levels of trust essential for collaboration

- What works lets do more
- What does not work identify solutions
- If systemic barriers make policy recommendations

## **Increased Confidence**



## **Feedback from Offsite Manufacturers**

What they said to Wood Knowledge Wales about social landlords in 2022...... -

- o 'You involve us in your schemes far too late'
- 'Every scheme we do for you is bespoke' opportunities to standardise/ repeat are very limited'
- 'You talk about your pipeline we can't see it' ..... 'its opaque'



#### Timber first, fabric first Supply chain engagement

Mapping of existing timber frame manufacturing sites has been undertaken to establish the potential supply chain locations that could serve construction of the Tai ary Cyd Pattern Book homes.

1. Ashdown Construction Group

2. Benfield ATT

3. Celtic Offsite

4. Creating Enterprise

5. Down to Earth Project

6. Fforest Timber Engineering Ltd

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7. FREDS Timber frame Ltd

8. Huws Gray Timber Engineering

9. Kenton Jones

10. Lowfield Timber Frames Ltd

11.MBC Timber Frame UK Ltd

12. Merlin Timber Frame Ltd

13. PK Joinery

14. PYC Construction

15. Roe Timber Frame Ltd

16. SO Modular

...

17. Target Timber Systems

18. Taylor Lane Timber Frame Ltd

19. TRJ Construction Ltd

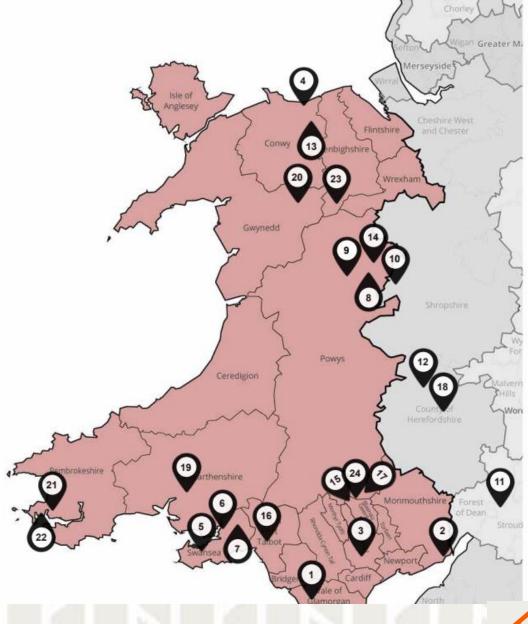
20. Williams Homes Bala Ltd

21. JSI Timber Frame

22. Manderwood Timber Engineering

23. Cambrica Timber Frames

24. Crendon Timber Frame





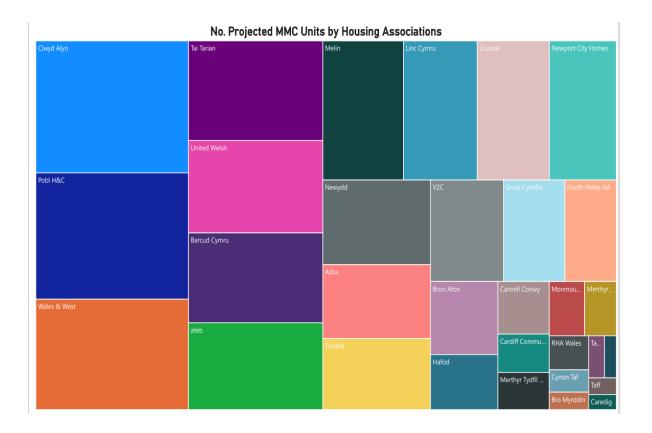
## Feedback from Contractors and Supply Chain

'the industry is chaotic – everyone is doing their own thing'

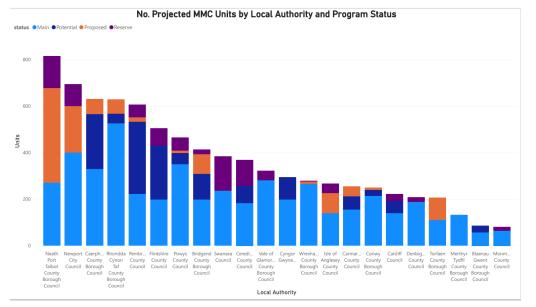
- We embrace standardisation agenda
- Need to see clear performance standards
- Want consistent house designs
- Want pipeline visibility
- Are commitment to learning and improving house designs
- Want a level playing field transparency on pricing



# **Aggregation and Pipeline Visibility**











There Are Multiple Barriers
Impeding Housebuilding
Modernisation But This
Initiative Can Act As A Real
Trailblazer For Wider Change

Tai Ar Y Cyd Aligns To A New Phase of Residential MMC Market Maturity Which Should De-Risk Deliverability

Setting The 'Rules Of The Game' Is Important To Avoid Ambiguity & Allow Learning Curves Through Repetition – Has Both A Manufacturing Economy & Site Skills Improvement Impact

10 Points of Failure & Obstacles For Homebuilding Production Modernisation



This Initiative Addresses At Least 4 of 10 Barriers & Creates The Platform To Address The Balance



## Standardisation and Placemaking

#### Sample street elevations

Showing varied brick finishes







#### Artist's impression

Showing timber cladding and feature entrances



Tai ar y Cyd



## **Challenges We Will Tackle Together**

- Viability/Cost Issues
- Quality assurance around AECB/Carbon Lite + Passivhaus Standards
- Placemaking and Pattern Books
- Welsh timber
- Skills
- Pipeline Aggregation
- Procurement



## More information

www.taiarycyd.cymru

LinkedIn - Tai ar y Cyd

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Catrin Sneade <u>catrin.sneade@gov.wales</u>





# Rolling out the Tirion model

#### **The Tirion Model**



#### **Pre-construction**

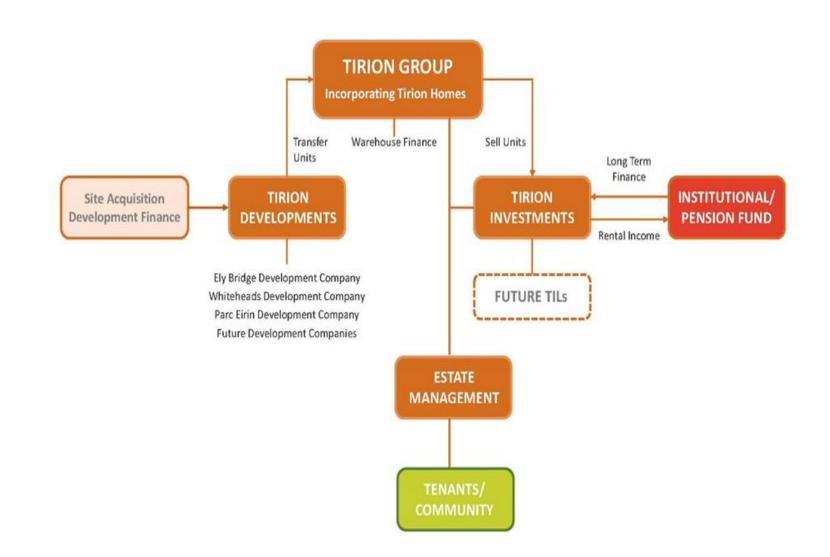
Loan finance Planning / Statutory approvals Remediation

#### Construction

Finance – land sales Guarantees Warehouse

#### **Long-term**

Re-finance M&G – 50 years Manage & maintain



### **Tirion Projects – The Mill**



#### **Tenure mix:**

- 75 social rent
- 125 LHA
- 199 Intermediate Rent
- 358 private sale Lovell

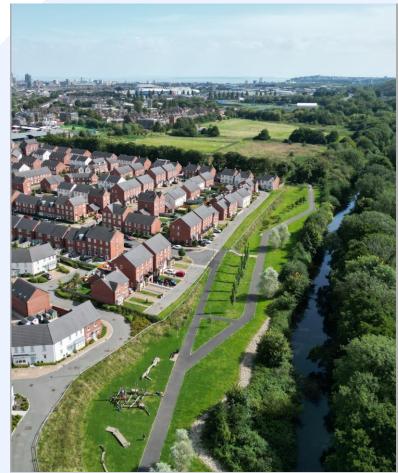
Total M&G investment circa £63m

No SHG but supported by WG loan finance

Multiple industry awards







## **Tirion Projects – Royal Victoria Court**



#### **Tenure mix:**

- 264 private sale
- 184 Intermediate Rent
- 30 Older Persons LHA
- 20 Social Rent
- 30 LCHO

Total M&G investment circa £33m

No SHG but supported by WG loan finance and a guarantee

Managed by Tirion







### **Tirion Projects – Parc Eirin**



#### **Tenure mix:**

- 52 Private sale
- 45 LCHO
- 30 Social Rent
- 88 Intermediate Rent
- Net-zero infrastructure all units

Total M&G investment circa £13m

No SHG – but energy infrastructure supported by IHP grant

Managed by Tirion







#### **Lessons learnt**



#### **Barriers**

Planning / Statutory approvals Access to construction finance Sector capacity

#### **Success factors – Maximising Value**

Innovative finance – loans /guarantees/institutional Tenure blind design & focus on placemaking Community engagement Tenant and estate management

#### **Opportunities – Accelerating Delivery**

Institutional investor appetite Net-zero infrastructure investors Public / private partnership delivery models Portfolio of projects to guarantee pipeline



### **Unlocking Stalled Regeneration Sites**



#### Benefits of a portfolio approach:

- Maximise private sector investment
- MMC order book improve efficiency
- Skills contractor investment
- Sector capacity support SMEs
- Affordable housing mixed tenure
- Private housing integration community cohesion
- Social facilities supported by scale
- Sustainable locations / transport



#### 12 x The Mill



#### **Outcomes**

- 900 social homes
- 1500 intermediate homes
- 2000 discounted rent homes
- 500 PRS homes
- 4200 private homes
- £750m direct institutional investment
- £200m saved in SHG
- Roll out of viable net-zero infrastructure
- Major local economic benefits during construction phases





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